

## **HEALTH AND WELLBEING BOARD**

### **15 NOVEMBER 2022**

# **DEVELOPING THE INTEGRATED CARE STRATEGY FOR HEREFORDSHIRE AND WORCESTERSHIRE**

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#### **Board Sponsor**

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#### **Author**

As above

#### **Priorities**

Mental Health and Wellbeing  
Healthy Living at All Ages  
Homes, Communities and Places  
Jobs and Opportunities

#### **Safeguarding**

This report does not have a direct impact on safeguarding children or adults

#### **Item for Decision, Consideration or Information**

Information and assurance

#### **Recommendation**

- 1. The Health and Well-being Board is asked to note progress on development of the Integrated Care Strategy for Herefordshire and Worcestershire which has close links to the Worcestershire Health and Wellbeing Strategy.**

#### **Background**

1. The Health and Care Act 2022 was implemented on 01 July 2022, putting Integrated Care Systems on a statutory footing. A report was made to the Health and Wellbeing Board in September, updating members on the progress made and the completed steps around the ICS development programme, such as appointments to the new **Integrated Care Board (ICB)** and creation of the **Integrated Care Partnership (ICP)**.
2. The core purpose of the ICP is to bring partners together to oversee the development of an **Integrated Care Strategy** for the ICS area (Herefordshire and Worcestershire). The first version of this strategy is expected to be published in December 2022. National guidance recognises that the short timeframe between ICS's being established (July 2022) and publication of the first strategy (December 2022) is too short to enable a full development and engagement process to be

undertaken. It is therefore recognised and expected that the first strategy will be an “Initial” Strategy with additional work being undertaken during the early part of 2023 to refine it.

## The Integrated Care Strategy

3. The Integrated Care Strategy will build upon the work already undertaken in both counties on developing Health and Wellbeing Strategies and other areas of partnership work which make a significant contribution to the strategic goals of the ICS. As a reminder, the strategic goals are:

- a) Improve outcomes in population health and healthcare
- b) Tackle inequalities in outcomes, experience and access
- c) Enhance productivity and value for money
- d) Help the NHS to support broader social and economic development

4. This approach will help to reduce duplication and overlap between related local initiatives.

5. In the September report, HWBB members were provided with information on the expected scope and coverage of the Integrated Care Strategy. That content will not be covered again, but can be found in this report [9 WHWBB ICS Development 27.09.22.pdf \(modern.gov.co.uk\)](#).

6. On 7 October the first full meeting of the Integrated Care Partnership took place to discuss development of the strategy. This included outlining the process of engagement and the timelines:

<b>October and November</b>	<ul style="list-style-type: none"> <li>• Develop the vision for the strategy</li> <li>• Map the requirements to existing strategies and partnerships such as Health and Wellbeing Strategies, CYP Plans, Place Priorities, District Collaboratives and PCN Plans</li> <li>• Identify the gaps and develop proposals to fill the gaps</li> <li>• Begin drafting the document</li> </ul>
<b>December</b>	<ul style="list-style-type: none"> <li>• ICP meeting on 14/12 to review draft for publication</li> <li>• Amendments to the initial draft</li> <li>• Publication by month end</li> </ul>
<b>January to March 2023</b>	<ul style="list-style-type: none"> <li>• Establish clear baselines, specific improvement ambitions and mechanisms to measure progress</li> <li>• Define the specific initiatives and programmes to pursue</li> <li>• Engage more widely on strategy content</li> <li>• Amend and refine in the light of engagement work</li> <li>• Approve revised version for publication</li> </ul>
<b>April</b>	<ul style="list-style-type: none"> <li>• Publish final Integrated Care Strategy</li> </ul>

7. A **3-stage engagement process** will be undertaken to ensure that the strategy is developed with input from the wider partner members on the ICP:

- a) **Stage 1** – October/November:

- i. Reviewing, Gather together existing feedback and intelligence.
- ii. Understand what people have already told us.
- iii. HWBB engagement, Healthwatch feedback, VCS engagement, PCN feedback.
- iv. NHS Patient and staff survey results.

b) **Stage 2** – November/December:

- i. Share the draft Integrated Care Strategy with partners, key stakeholders and wider communities.
- ii. Feedback on the key themes.
- iii. Identify what else needs to be considered for inclusion.

c) **Stage 3** – January to March 2023:

- i. Ongoing engagement programme by all partner organisations to highlight, test and refine the themes.
- ii. Engagement with patients and people who live and work in the ICS area.

8. A task and finish group has been established to oversee the engagement work and to lead on drafting the content for the strategy. This group consists of the following people and meets every two weeks:

<b>Worcestershire County Council</b>	<b>Herefordshire Council</b>	<b>NHS Herefordshire and Worcestershire ICB</b>
Liz Altay, Interim Director of Public Health	Matt Pearce, Director of Public Health	David Mehaffey, Executive Director for Strategy and Integration
Faye Pemberton, Assistant Director for Integration and Service Development	Emma Evans, Partnership and Chance Manager – Community Wellbeing	Alison Roberts, Associate Director for System Development and Strategy.
Sam Collison, Public Health Service Manager		

## 5-Year Joint Forward Plan

9. In parallel to the development of the strategy, the ICB and the 3 NHS Trusts in the ICS area are also required to develop a **5-year Joint Forward Plan (JFP)**, to describe the contributions that the NHS will make towards implementing the strategy.

10. The JFP will need to be published before the end of March 2023, ready for implementation on 01 April. Final statutory guidance on producing the JFP is expected during November, but not until after the Autumn Budget Statement.

11. National priorities that NHS bodies will be expected to include in the local JFP will be clarified once there is an understanding of the financial implications of the autumn statement. At this stage, it is not possible to provide more detail on specific ambitions in specific health care priority areas, but it is likely that the following areas will remain front and centre:

- a) Improved access to **Urgent Care Services** – particularly through the reduction in ambulance handover delays.
- b) Improved access to **Cancer services** – particularly through the reduction in people waiting longer than 63 days for treatment to begin.
- c) Reduction in very long waits for **Elective Care services**, particularly those patients waiting for longer than 52 weeks and 78 weeks for their treatment.
- d) Improved access to **Mental Health** services, particularly dementia diagnosis rates and access to psychological therapies.
- e) Improved access to **Primary Care** services, particularly through the increase in extended access and on-the-day appointment.

12. Early sight of draft guidance suggests that the following areas are also likely to be required (note this is to be confirmed once the final guidance is produced):

- a) How NHS bodies will discharge their new duties under the Health and Care Act 2022.
- b) How NHS bodies plan to implement the requirements of Joint Local Health and Wellbeing Strategies in the ICS area. HWBB's may be asked to review the JFP before it is published.
- c) How NHS bodies plan to address requirements outlined in local Children and Young People's plans.
- d) In producing the JFP, the NHS bodies must involve primary care providers, local authorities and people/communities in its development, including through public engagement.
- e) The JFP must be updated in response to changes identified in Joint Strategic Needs Assessments.

## Next Steps

13. The next meeting of the Integrated Care Partnership is due to take place on 14 December 2022. The purpose of this meeting will be to agree the first iteration of the Integrated Care Strategy for publication at the end of December.

14. During January to March there will be further opportunities for Health and Wellbeing Board members to contribute to the development of the Integrated Care Strategy, and updates on progress will be brought to each HWBB meeting.

15. A more detailed report on the process and timelines for completing the development and engagement work in relation to the JFP will be provided to HWBB as soon as possible through a written briefing and it is anticipated that a full discussion can be held during the meeting in February 2023.

16. Referencing paragraph 12b above, it is likely that special arrangements will need to be made in March 2023 for the HWBB to review, comment and endorse the JFP, prior to publication in April 2023. This could include a special meeting or a virtual review, further information on requirements will be shared as soon as possible.

## Legal, Financial and HR Implications

17. Not applicable

## Privacy Impact Assessment

18. Not applicable

## Equality and Diversity Implications

19. Not applicable

## Contact Points

### County Council Contact Points

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### Specific Contact Points for this report

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## Supporting Information

- None

## Background Papers

- None